## TRAVEL CLIMATE REPORT

Below you can find the core elements of an organizational culture and their synthetic definitions.

FORMAL	INFORMAL
<ul> <li>Rules and regulations are clearly written</li> <li>Autonomy and responsibilities are clearly defined</li> </ul>	<ul> <li>Rules and regulations are not written and clear</li> <li>Autonomy and responsibilities are not clearly defined</li> </ul>

COMPETITIVE	COOPERATIVE
<ul> <li>Least amount of interdependence among functions and roles</li> <li>Meet periodically to share information</li> <li>Strong focus on individual objectives and achievements</li> </ul>	<ul> <li>High interdependence among functions and roles</li> <li>Continuous sharing of information, team work to plan work, solve problems, make decisions and review progress</li> <li>Other people share accoutability to meet objectives</li> </ul>

STRUCTURED	UNSTRUCTURED
<ul> <li>Usually pyramid shaped, hierarchical and</li></ul>	<ul> <li>Non-hierarchical or have no clear</li></ul>
can be depicted in organization charts	structure

INNOVATION	TRADITION
<ul><li>Disruptive development</li><li>Openness to experimentation</li></ul>	<ul> <li>Incremental product development</li> <li>Importance of the past business history</li> </ul>

MULTINATIONAL	SMES (EUROPEAN DEFINITION)
<ul> <li>Headquarter in one country and its branches are spread across other countries</li> </ul>	• Less than 250 employees
<ul> <li>Both produces and sells goods or services in various countries</li> </ul>	

INTERNATIONAL CULTURE	LOCAL CULTURE
<ul><li>Multicultural</li><li>Diversity</li></ul>	Most of the employees have the same cultural references and experiences